

ASSETS

CURRENT ASSETS

ORRENT ASSETS	
Cash and Cash Equivalents	111,555,417.52
Cash on Hand	169,916.14
Cash-Collecting Officers	89,916.14
Petty Cash	80,000.00
Cash in Bank - Local Currency	111,385,501.38
Cash in Bank-Local Currency, Current Account	46,031,164.70
Special Savings Deposits-Local Currency	65,354,336.68
Investments	40,875,264.13
Investments in Time Deposits	40,875,264.13
Investments in Time Deposits-Local Currency	32,954,454.45
Investments in Time Deposits-Foreign Currency	7,920,809.68
Receivables	48,742,816.69
Loans and Receivable Accounts	388,413.14
Accounts Receivable	408,855.94
Allowance for Impairment-Accounts Receivable	(20,442.80)
Net Value-Accounts Receivable	388,413.14
Inter-Agency Receivables	29,851,377.88
Due from Other Government Corporations	343,509.02
Due from Parent Corporation	29,507,868.86
Other Receivables	18,503,025.67
Receivables-Disallowances/Charges	18,405,422.41
Due from Officers and Employees	72,503.26
Other Receivables	25,100.00
Inventories	4,404,202.47
Inventory Held for Consumption	4,404,202.47
Office Supplies Inventory	593,943.39
Construction Materials Inventory	3,446,081.94
Other Supplies and Materials Inventory	364,177.14



Other Current Assets	6,279,454.44
Advances	148,480.00
Advances to Officers and Employees	148,480.00
Prepayments	4,537,964.39
Prepaid Insurance	106,606.07
Prepaid Subscription	455,460.07
Other Prepayments	3,975,898.25
Deposits	1,593,010.05
Guaranty Deposits	1,593,010.05
Total Current Assets	211,857,155.25
NON-CURRENT ASSETS	
Investments	5,632,000.00
Financial Assets at Fair Value Through Other Comprehensive Income	5,500,000.00
Financial Assets at Fair Value Through Other Comprehensive Income	5,500,000.00
Other Investments	132,000.00
Investments in Stocks	132,000.00
Receivables	4,402,915.91
Loans and Receivable Accounts	4,402,915.91
Accounts Receivable	11,594,454.84
Allowance for Impairment-Accounts Receivable	(7,191,538.93)
Net Value-Accounts Receivable	4,402,915.91
Investment Property	754,468.03
Land and Buildings	754,468.03
Investment Property, Building	7,791,670.27
Accumulated Depreciation-Investment Property, Building	(7,037,202.24)
Net Value-Investment Property, Buildings	754,468.03
Property, Plant and Equipment	24,239,743.11
Land Improvements	559,963.02
Other Land Improvements	1,515,122.62
Accumulated Depreciation-Other Land Improvements	(955, 159.60)
Net Value-Other land Improvements	559,963.02
Buildings and Other Structures	4,091,896.93
Buildings	4,136,145.38
Accumulated Depreciation-Buildings	(3,722,530.84)
Net Value-Buildings	413,614.54



Other Structures	9,944,004.89
Accumulated Depreciation-Other Structures	(6,265,722.50)
Net Value-Other Structures	3,678,282.39
Machinery and Equipment	8,665,315.72
Office Equipment	1,505,616.43
Accumulated Depreciation-Office Equipment	(1,246,134.33)
Net Value-Office Equipment	259,482.10
Information & Communication Technology (ICT) Equipment	6,387,198.66
Accumulated Depreciation-ICT Equipment	(3,550,509.19)
Net Value-ICT Equipment	2,836,689.47
Communication Equipment	6,952,000.00
Accumulated Depreciation-Communication Equipment	(3,336,960.00)
Net Value-Communication Equipment	3,615,040.00
Military, Police & Security Equipment	615,785.33
Accumulated Depreciation-Military, Police & Security Equipment	(96,986.19)
Net Value-Military, Police & Security Equipment	518,799.14
Printing Equipment	94,000.00
Accumulated Depreciation-Printing Equipment	(83,190.00)
Net Value-Printing Equipment	10,810.00
Technical and Scientific Equipment	542,282.14
Accumulated Depreciation-Technical & Scientific Equipment	(187,920.00)
Net Value-Technical and Scientific Equipment	354,362.14
Other Machinery and Equipment	2,513,398.04
Accumulated Depreciation-Other Machinery and Equipment	(1,443,265.17)
Net Value-Other Machinery and Equipment	1,070,132.87
Transportation Equipment	6,242,746.00
Motor Vehicles	17,070,535.72
Accumulated Depreciation-Motor Vehicles	(10,827,789.72)
Net Value-Motor Vehicles	6,242,746.00
Furniture, Fixtures and Books	314,679.81
Furniture and Fixtures	2,270,028.38
Accumulated Depreciation-Furniture and Fixtures	(1,955,348.57)
Net Value-Furniture and Fixtures	314,679.81
Construction in Progress	4,365,141.63
Construction in Progress-Buildings & Other Structures	4,365,141.63
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Intangible Assets	276,041.62
Intangible Assets:	276,041.62
Computer Software	1,137,435.50
Accumulated Depreciation - Computer Software	(1,122,554.59)
Net Value-Computer Software	14,880.91
Development in Progress	
Development in Progress-Computer Software	261,160.71
Total Non-Current Assets	35,305,168.67
TOTAL ASSETS	247,162,323.92
LIABILITIES	
CURRENT LIABILITIES	
Financial Liabilities	7,481,997.87
Payables	7,481,997.87
Accounts Payable	7,481,997.87
Inter-Agency Payables	2,357,440.88
Due to BIR	1,228,519.89
Due to PAGIBIG	228,402.68
Due to PhilHealth	188,841.14
Due to SSS	344,012.50
Due to Parent Corporation	367,663.80
Income Tax Payable	0.87
Trust Liabilities	45,425,936.56
Trust Liabilities	45,425,936.56
Trust Liabilities	42,850,999.88
Guaranty/Security Deposits Payable	2,365,709.68
Customers' Deposits Payable	15,000.00
Trust Liabilities-Disallowances/Charges	194,227.00
Deferred Credits/Unearned Revenue/Income	291,633.60
Unearned Revenue/Income	291,633.60
Unearned Revenue/Income-Investment Property	291,633.60
Provisions	2,711,938.77
Provisions	2,711,938.77
Leave Benefits Payable	2,711,938.77
Other Payables	82,885.73
Other Payables	82,885.73
Total Current Liabilities	58,351,833.41
TOTAL LIABILITIES	58,351,833.41



EQUITY

Retained Earnings/(Deficit)	(88,430,963.80)
Retained Earnings/(Deficit) Retained Earnings/(Deficit)	(88,430,963.80) (88,430,963.80)
Stockholders' Equity	277,241,454.31
Stockholders' Equity	277,241,454.31
Share Capital	277,241,400.00
Share Premium	54.31
TOTAL EQUITY	188,810,490.51
TOTAL LIABILITIES AND EQUITY	247,162,323.92

Certified by:

JOSEPHINE Q. TECAN

Accountant

RONALD B. ZAMBRANO



INCOME

Service and Business Income

Service and Dasiness income	
Service Income	
Permit Fees	1,464,279.00
Clearance & Certification Fees	65,127.19
Inspection Fees	32,598.62
Verification & Authentication Fees	192.86
Processing Fees	64,874.98
Fines & Penalties-Service Income	69,071.96
Other Service Income:	4,310,218.61
Other Service Income-Common Usage Service Area (CUSA)	3,124,026.75
Other Service Income-SEZ ID	11,785.71
Other Service Income-Overtime SEZAD	1,174,406.15
Total Service Income	6,006,363.22
Business Income	
Rent/Lease Income	916,446.03
Interest Income	686,963.22
Fines & Penalties-Business Income	19,071.42
Management Fees	62,711,061.07
Admission Fees	5,599,711.43
Other Business Income	81,000.00
Total Business Income	70,014,253.17
Total Service and Business Income	76,020,616.39
Shares, Donations and Grants	
Donations	102,321.43
Donations in Kind	102,321.43
Total Shares, Donations and Grants	102,321.43
Gains	
Gain on Foreign Exchange (FOREX)	46,057.82
Total Gains	46,057.82
Other Non-Operating Income	
Miscellaneous Income	
Proceeds from Insurance/Indemnities	27,492.55
Miscellaneous Income	12,971.69
Total Other Non-Operating Income	40,464.24
TOTAL INCOME	76,209,459.88



EXPENSES

P. I.C. A	
Personnel Services:	
Salaries and Wages	
Salaries and Wages-Regular	(30,243,421.00)
Other Compensation	
Personnel Economic Relief Allowance (PERA)	(1,011,520.06)
Representation Allowance (RA)	(487,750.00)
Transportation Allowance (TA)	(316,250.00)
Clothing/Uniform Allowance	(382,000.00)
Overtime and Night Pay	(188,563.00)
Year-End Bonus	(274,324.90)
Cash Gift	(18,500.00)
Mid-Year Bonus	(3,403,348.00)
Directors and Committee Members' Fees:	(=, ::=,= ::::=)
BOD Per Diem	(1,753,000.00)
BOD Performance Based Incentive	(400,515.01)
Other Bonuses and Allowances:	(****,******)
Other Bonus & Allowance-Performance Based Bonus (PBB)	(1,785,986.06)
Other Bonuses & Allowances-Anniversary Bonus	(150,000.00)
Other Bonuses & Allowances-Loyalty	(35,000.00)
Total Other Compensation	(10,206,757.03)
Personnel Benefit Contributions	
SSS Retirement and Life Insurance Premiums	(052 405 00)
Employees Compensation Insurance (ECC) Premiums	(953,405.00)
Pag-IBIG Contributions	(15,070.00)
PhilHealth Contributions	(94,887.24)
Provident Fund Contributions	(712,597.74)
	(440,420.00)
Total Personnel Benefit Contributions	(2,216,379.98)
Other Personnel Benefits	
Terminal Leave Benefits	(468,888.75)
Total Other Personnel Benefits	(468,888.75)
Total Personnel Services	(43,135,446.76)
Maintenance and Other Operating Expenses:	
Traveling Expenses	
Traveling Expenses-Local:	
Traveling Expenses-Local	(1,583,508.80)
BOD_Travel Expenses	(999,690.97)
Total Traveling Expenses	(2,583,199.77)
Training and Scholarship Expenses	
Training Expenses:	
Training Expenses	(986,157.85)
BOD_Training Expenses	(73,272.50)
Total Training and Scholarship Expenses	(1,059,430.35)

Supplies and Materials Expenses	
Office Supplies Expenses	(975,645.95)
Fuel, Oil and Lubricants Expenses	(939,795.43)
Semi-Expendable Machinery & Equipment Expenses	(279,452.68)
Semi-Expendable Furniture, Fixtures & Books Expenses	(408,722.57)
Other Supplies & Materials Expenses	(417,313.62)
Total Supplies and Materials Expenses	(3,020,930.25)
Utility Expenses	
Water Expenses	(200,190.78)
Electricity Expenses	(386,843.19)
Total Utility Expenses	(587,033.97)
Communication Expenses	
Postage and Courier Services	(11,199.88)
Telephone Expenses	(326,785.23)
Internet Subscription Expenses	(149,714.92)
Cable, Satellite, Telegraph and Radio Expenses	(6,792.73)
Total Communication Expenses	(494,492.76)
Confidential, Intelligence & Extraordinary Expenses	
Extraordinary & Miscellaneous Expenses	(63,382.34)
Professional Services	
Legal Services	(101,588.30)
Auditing Services	(1,705,955.00)
Other Professional Services	(3,068,056.26)
Total Professional Services	(4,875,599.56)
General Services	
Environment/Sanitary Services	(1,023,385.00)
Janitorial Services	(1,640,424.10)
Security Services	(1,300,238.62)
Other General Services	(178,221.88)
Total General Services	(4,142,269.60)
Repairs and Maintenance	
Repairs and Maintenance-Investment Property	(28,852.69)
Repairs and Maintenance-Buildings & Other Structures	(130,815.33)
Repairs and Maintenance-Machinery and Equipment	(57,886.06)
Repairs and Maintenance-Transportation Equipment	(682,743.67)
Repairs and Maintenance-Others	(19,941.96)
Total Repairs and Maintenance	(920,239.71)
Taxes, Insurance Premiums and Other Fees	
Taxes, Duties & Licenses	(28,327.99)
Fidelity Bond Premiums	(60,075.00)
Insurance/Reinsurance Expenses	(46,394.43)
Total Taxes, Insurance Premiums and Other Fees	(134,797.42)



Other Maintenance and Operating Expenses	
Advertising, Promotional & Marketing Expenses	(564,992.28)
Printing & Publication Expenses	(66,134.00)
Representation Expenses	(2,244,384.84)
Rent/Lease expenses	(300,300.00)
Subscription Expenses	(529,679.67)
Documentary Stamps Espenses	(144,306.00)
Other Maintenance & Operating Expenses (OMOE)	(697,895.17)
Total Other Maintenance and Operating Expenses	(4,547,691.96)
Total Maintenance and Other Operating Expenses	(22,429,067.69)
Financial Expenses	
Financial Expenses	
Bank Charges	(1,517.00)
Total Financial Charges	(1,517.00)
Non-Cash Expenses	
Depreciation	
Depreciation-Land Improvements	(37,923.48)
Depreciation-Buildings & Other Structures	(226,645.31)
Depreciation-Machinery and Equiptment (M&E)	(799,646.88)
Depreciation-Transportation Equipment	(1,103,167.08)
Depreciation-Furniture and Fixtures	(159,659.76)
Total Depreciation	(2,327,042.51)
Amortization	
Amortization-Intangible Assets	(148,809.55)
Impairment Loss	
Impairment Loss-Loans & Receivables	(10,578.46)
Total Non-Cash Expenses	(2,486,430.52)
TOTAL EXPENSES	(68,052,461.97)
PROFIT/(LOSS) BEFORE TAX	8,156,997.91
Income Tax Expense/(Benefit)	2,228,332.28
PROFIT/(LOSS) AFTER TAX	5,928,665.63
Assistance and Subsidy	-
Other Comprehensive Income/(Loss) for the Period	
COMPREHESIVE INCOME/(LOSS)	5,928,665.63

inance Manager

Certified Correct:

JOSEPHINE Q. TECAN

Accountant



STATEMENT OF CHANGES IN EQUITY FOR THE QUARTER ENDED 30 SEPTEMBER 2024

BALANCE	AT 01	JANUARY.	2023
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CHANGES IN EQUITY FOR 2023

Add/(Deduct):

Issuance of Share Capital Comprehensive Income for the Year Dividends Other Adjustments

BALANCE AT 31 DECEMBER, 2023

BALANCE AT 01 JANUARY, 2024

CHANGES IN EQUITY FOR 2024

Add/(Deduct):

Issuance of Share Capital Comprehensive Income for the Quarter

Dividends
Other Adjustments

BALANCE AT 31 SEPTEMBER, 2024

Retained Earnings/ (Deficit)	Share Capital	Share Premiu m	TOTAL
(154,438,577.41)	353,115,800.00	73.91	198,677,296.50
	-	-	-
7,053,518.35			7,053,518.35
(3,923,559.67)			(3,923,559.67)
24,133,135.43	(37,506,300.00)	(44.63)	(13,373,209.20)
(127,175,483.30)	315,609,500.00	29.28	188,434,045.98
(127,175,483.30)	315,609,500.00	29.28	188,434,045.98
1	ľ		
			-
5.020 ((5.62			
5,928,665.63			5,928,665.63
(7,326,319.61)			(7,326,319.61)
40,142,173.48	(38,368,100.00)	25.03	1,774,098.51
(88,430,963.80)	277,241,400.00	54.31	188,810,490.51

JOSEPHINE Q. TECAN

Accountant

Finance Manager



DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 30 SEPTEMBER 2024

CASH FLOWS FROM OPERATING ACTIVITIES

Cash Inflows:

Collection of Income/Revenue	121,889,186.14
Collection of Service and Business Income:	121,875,930.32
Collection of Service and Business Income	11,199,089.12
Collection of CUSA - Share on Utility Expenses by Locators	21,017.76
Collection of CUSA - Treetop Adventure Phils., Inc.	_
Collection of CUSA - SC Reservations, Inc. (IHG)	2,424,697.34
Collection of CUSA - Rustan Coffee Corporation	124,467.84
Collection of CUSA - Reviving Tradition Foods & Trading	
Corp./ Choco-late de Batirol	159,538.91
Collection of CUSA - Aggregates, Inc.	195,360.00
Collection of CUSA - Baguio Mountainscapes, Inc.(Hay Diner	
Cottage 660)	62,480.00
Collection of CUSA - Export Overruns/Mile Hi Area	102,707.13
Estate Management Fee	105,861,327.86
Estate Management Fee - CY2023	1,725,244.36
Collection of other non-operating income	13,255.82
Collection of Receivables	58,685,544.98
Collection of loans and receivables	350,138.78
Collection of receivable from audit disallowances and /or charges	179,900.00
Collection of other receivables:Return of OPEX	655,263.11
Land Related Cost Reimbursement	57,500,243.09
Trust Receipts	346,819.15
Receipt of guaranty/security deposits/performance bond	171,949.04
BCDA Scout Barrio Housing Project (SBHP) Interest Income	90.86
Lease income from Mile Hi Center area	174,779.25
Other Receipts	651,153.64
Receipt of unearned income/revenue	357,873.60
Receipt of refund of cash advances	145,787.49
Receipt of bidders documents	120,000.00
Receipt of refund of overpayment of maintenance and other	•
operating expenses	27,492.55
Total Cash Inflows	181,572,703.91



DETAILED STATEMENT OF CASH FLOWS

FOR THE QUARTER ENDED 30 SEPTEMBER 2024

Adjustments	63,450.00
Restoration of cash for cancelled/lost/stale checks/ADA	63,450.00
Adjusted Cash Inflows	181,636,153.91
Cash Outflows	
Payment of Expenses	(49,815,716.73)
Payment of personnel services	(30,665,873.85)
Payment of maintenance and other operating expenses	(18,810,294.56)
Payment of Bids & Awards Committee Honoraria	(339,548.32)
Purchase of Inventories	(1,972,843.86)
Purchase of inventories held for consumption	(1,418,304.32)
Purchase of semi-expendable machinery & equipment	(157,979.46)
Purchase of semi-expendable furniture, fixtures & books	(396,560.08)
Grant of Cash Advances	(1,465,340.00)
Advances to officers and employees	(1,465,340.00)
Prepayments	(2,430,742.45)
Prepaid Insurance	(122,778.17)
Other Prepayments	(2,307,964.28)
Payment of Accounts Payable	(3,724,471.59)
Remittance of Personnel Benefit Contributions and Mandatory	
Deductions	(17,236,680.13)
Remittance of taxes withheld	(6,650,472.16)
Remittance of SSS/Pag-IBIG/PhilHealth:	
Remittance of SSS Remittance of PAG-IBIG	(2,943,954.05)
Remittance of PHIC	(2,019,579.55)
Remittance of other payables (DBP personal loans)	(1,601,056.83) (4,021,617.54)
Other Disbursements	(45,978,737.99)
	(43,970,737.99)
Refund of Guaranty/Security Deposits & Performance Bond Other disbursements	(214,039.50)
Land Related Costs/Advances for BCDA	(29,104,498.27)
Land Related Costs/Advances for BCDA Prior Year	(11,058,758.76)
Remittance of VAT Payable to BIR	(4,916,819.61)
Release of funds to Parent Corporation:	
CY2023 Rent Income from Mile Hi grounds	(684,621.85)
Total Cash Outflows	(122,624,532.75)
Adjustments	
Adjusted Cash Outflows	(122,624,532.75)
Net Cash Provided by/(Used in) Operating Activities	59,011,621.16



DETAILED STATEMENT OF CASH FLOWS FOR THE QUARTER ENDED 30 SEPTEMBER 2024

CASH FLOWS FROM INVESTING ACTIVITIES

Cash Inflows	
Proceeds from Sale/Disposal of Property, Plant and Equipment	
Total Cash Inflows	_
Adjustments:	
Adjusted Cash Inflows	
Cash Outflows	
Purchase/Construction of Property, Plant and Equipment	(1,471,475.45)
Purchase of machinery and equipment	(704,508.94)
Payment of retention fee to contractors	(766,966.51)
Total Cash Ouflows	(1,471,475.45)
Adjusted cash Outflows	(1,471,475.45)
Net Cash Provided By/(Used In) Investing Activities	(1,471,475.45)
CASH FLOWS FROM FINANCING ACTIVITIES	
Cash Inflows	
Total Cash Inflows	-
Cash Outflows	
Payment of Cash Dividends	(7,326,319.61)
Total Cash Ouflows	(7,326,319.61)
Net Cash Provided By/(Used In) Financing Activities	(7,326,319.61)
INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS	50,213,826.10
Effects of Exchange Rate Changes on Cash and Cash Equivalents	-
CASH AND CASH EQUIVALENTS, JANUARY 1	61,341,591.42
CASH AND CASH EQUIVALENTS to date	111,555,417.52
JOSEPHINE Q. TECAN Accountant RONALD B.ZA Finance Man	MBRANO ager